# Table of Contents

## Forewords

- Geek Cities Get the Job Done
  by Michele Jolin, Managing Partner, Results for America  
  - 4

- We Need More “Geek Cities”
  by Mayor Julián Castro, San Antonio, Texas  
  - 6

- Philanthropy Can Help Cities Develop Results-Focused Initiatives
  by Patrick T. McCarthy, President and CEO, Annie E. Casey Foundation  
  - 7

## Executive Summary

- Geek Cities: How Smarter Use of Data and Evidence Improves Lives  
  - 9

## #1 Measure What Matters

- Miami-Dade County Public Schools uses data to boost student achievement  
  - 16

## #2 Build the Evidence Base

- New York City’s Center for Economic Opportunity identifies and scales what works to fight poverty  
  - 25

## #3 Invest in What Works

- San Antonio’s new pre-K initiative seeks to use evidence every step of the way  
  - 30

- Providence intervenes at the community level to get better outcomes for youth  
  - 34

- Baltimore’s B’More for Healthy Babies uses evidence-based programs to reduce infant mortality  
  - 34
#4 Budget for What Works
A new way of budgeting in Baltimore dramatically changes how funding decisions are made

Recommendations

Actions for city leaders

Actions for federal, state, and philanthropic partners to support cities

The Path Forward

Acknowledgments

Appendix

Glossary of Terms

Overview of City Innovations Featured in This Report

This report has been published with the generous support of Bloomberg Philanthropies.