

Additional tool: Creating an onboarding game plan

Collaborating to accelerate social impact

Create an onboarding game plan

- This template accompanies the article Onboarding: Tips for Transitioning into a Senior Nonprofit Role
- Successfully transitioning into a senior nonprofit management role can be challenging. Having an onboarding game plan for a new hire can help
- Step One:
 - -Hiring manager fills out onboarding game plan to the best of her ability
- Step Two:
 - -At their first goal-setting meeting, hiring manager and new hire walk through draft game plan and co-create a second draft with significant input from the new hire
- Step Three:
 - -Check in on the game plan at the end of each month for the new hire's first 3 months

For more resources, examples, and information visit: www.bridgespan.org/leadershiptoolkit

SAMPLE: Onboarding game plan

Before official start pre-reading and pre-work

2012 Budget, 2013 Budget, decks from our last strategic planning retreat, research on all of the school districts we operate in, informal lunches with individual team members

What will success look like in this role:

After 30 days

Excellent working knowledge of all districts we work with and projected numbers of how many school partners in each district we will add this year

After 60 days

Manage associate to revamp school outreach process and materials

After 90 days

X+ new school partners
A draft 3-year growth plan with cost
estimates

Relationship building

Top 3 internal relationships to build:

Executive Director
Strategy Associate (direct report)
Development Senior Director

Top 3 external relationships to build:

Superintendent of X school district
Superintendent of Y school district
Executive Director of Z
Charter Network

Culture

The 2 biggest potential cultural differences:

We have a data-driven, resultsoriented, no excuses culture that can be hard for folks to get used to.

We give a lot of feedback—positive and constructive.

Mentors – you need 2

Caring confidante:

Development Senior Director

Professional advisor:

Strategy Director at neighboring region

Template: Onboarding game plan

Before official start pre-reading and pre-work

E.g., budgets, strategic planning documents, board books, retreats, company meetings

What will success look like in this role:			
After 30 days	After 60 days	After 90 days	
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Relationship	buil	lding
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Top 3 internal relationships to build:

Top 3 external relationships to build:

Culture

The 2 biggest cultural differences between this job and your last:

Mentors – you need 2

Caring confidante:

Professional advisor: